

WHITE PAPER

Confidentiality by Design: Managing Speech Privacy in Modern Law Offices

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ABSTRACT

Law firms have long treated confidentiality as a matter of policy and professional obligation. Increasingly, the built environment is part of that conversation too.

Contemporary architectural trends, such as glass-front offices, sliding doors, and high-density layouts, have changed the acoustic conditions that law offices need to actively design for. Hybrid work has changed how spaces are used, and the resulting acoustical environment. Further, the predominance of renovation over ground-up construction means most firms are working with conditions that vary widely in what they can deliver.

This paper examines how the acoustic environment works in modern law offices: how sound travels, how performance is defined and measured, and how a structured three-layer approach to acoustic design helps teams achieve it reliably. It also addresses the perceptual, cultural, and cognitive factors that determine whether a space actually performs for the people working in it.

The firms best positioned to protect client confidentiality and manage reputational risk are those that treat speech privacy as a design variable, integrated early, rather than a condition to be corrected after occupancy.

THE EMERGING CONFIDENTIALITY RISK LANDSCAPE

Walk into a law firm today and you will rarely find the office it used to be. Twenty years ago, the defining features of legal practice were as much physical as procedural: solid walls, heavy oak doors, the kind of construction that made confidentiality a foregone condition of the space without significant effort. That architecture telegraphed to clients that what happened here stayed here — and has largely given way to something newer and more open: Glass-front offices, sliding doors, and open sightlines, all signaling the transparency that contemporary workplace design rewards, and for good reason. These choices reflect real values around collaboration, openness, and natural light. The design challenge is that glass is not oak, and a sliding door is not a swing door with a threshold seal. The acoustic performance that traditional construction delivered by default now has to be designed deliberately into environments built around a different set of priorities.

COVID sharpened the conversation. Attorneys who spent two years working from single-family homes or apartment buildings, where four-layer walls are the code minimum, returned to offices with recalibrated expectations. What they had taken for granted at home, they now noticed at work.

Hybrid work added another dimension. When someone speaks on a video call, they speak louder than they would face to face, projecting for microphones and compensating for the distance that a screen introduces. That elevated volume level increases speech transmission into adjacent spaces regardless of wall construction. Even if the walls haven't changed; the behavior has. And wall construction standards developed before hybrid work became the norm are worth revisiting in that light.

At the same time, the rise of virtual hearing rooms has introduced new performance expectations in the law office environment. Firms that designate space for remote legal proceedings are operating where the stakes are higher and the tolerance for variation is lower. That shift in use raises the bar for the entire floor, not just the room in question.

For most firms, these considerations play out in the context of renovation or relocation rather than ground-up construction. We work most often with teams inheriting existing walls, plenums, mullion systems, and HVAC configurations. Understanding what those systems can and cannot deliver is where the work begins.

WHERE SPEECH TRAVELS, AND WHY IT MATTERS

Speech privacy challenges in law offices are almost always rooted in the building assembly: in partitions, interfaces, and penetrations rather than furnishings and finishes. That's an important distinction, because many teams come to us hoping for a surface-level solution. Understanding how speech physically travels is the first step toward addressing it effectively.

In renovation and relocation projects, one of the most common conditions we encounter is the partition that stops at the ceiling rather than extending to the deck. Walls built to earlier standards, when acoustic performance expectations for law offices were less defined, may look identical to current-code assemblies but behave very differently. Reusing existing partitions is often the right call economically; knowing which ones will perform and which ones need attention is where we come in. Glass-front offices introduce a specific detailing consideration at the point where the interior partition meets the mullion. Because the mullion is a base-building element and the tenant fit-out is a separate scope, that interface doesn't always receive the acoustic attention it needs. Identifying and addressing that connection early is one of the more straightforward ways we can help teams close a gap that might otherwise go unnoticed until after move-in.

Sliding doors are frequently the right answer in high-density layouts where the footprint simply doesn't accommodate a swing door. However, they provide less isolation than a gasketed swing door, and we help design teams and end users understand the trade-off and discuss expected performance from various design options to collectively reach an informed decision.

Questions We Ask Before the First Drawing

- Do existing partitions extend fully to the deck?
- Are mullion connections at office fronts acoustically sealed?
- Does the floor plan call for sliding doors, and if so, what are the acoustical implications?
- How congested is the ceiling plenum with HVAC, AV, and data infrastructure?
- What performance standards were existing partitions built to, and how do they compare to current expectations?
- What are background noise levels in the space, and do they drop significantly after HVAC shuts down after hours?

Ceiling plenum congestion is a reality in most commercial fit-outs. Every HVAC, AV, lighting, or data infrastructure penetration is a point we pay attention to, because each one is a potential path for sound.

What ties all of these considerations together is a recalibration of the goal itself. Speech privacy isn't about silence. It's about unintelligibility, and that's a standard that good design can reliably achieve.

DEFINING “ACCEPTABLE PRIVACY”: FROM INAUDIBLE TO UNINTELLIGIBLE



The first thing most clients tell us is that they want a particular room “soundproof.” However, in a practical sense, there’s no such thing.

Total inaudibility is rarely an achievable or necessary goal. What firms actually need is unintelligibility. The standard is not silence; it is not being able to make out what your neighbor is saying. That distinction is far more achievable than total inaudibility, and when occupants understand that muffled speech is not a failure, complaints drop significantly.

Perception drives this as much as measurement. The pattern is consistent: If I can hear them, I assume they can hear me. That assumption, accurate or not, shapes how occupants experience the space and how they report on it.

There is a layer of subjectivity that even good design has to account for. Familiarity with someone’s voice makes their words more intelligible through a wall, even at levels a stranger would find indecipherable. Two attorneys who have shared a floor for years will hear each other differently than a visiting client would. That’s not a design challenge to be solved. It’s a human condition to be understood, and part of our job is helping clients navigate it.

Sensitivity to sound also varies across individuals. Some occupants process intelligible background speech as an acute cognitive disruption; others are barely aware of it. Designing for that range, rather than a single median occupant, is how we help teams build spaces that perform reliably across the entire population using them.

For firms operating virtual hearing rooms, a more formal benchmark applies. The US Courts Design Guide was written for courtrooms and courthouses, not law offices, but in the absence of a dedicated standard for remote legal proceedings, it is the most relevant available reference.

MYTH VS. REALITY: COMMON MISCONCEPTIONS ABOUT SPEECH PRIVACY

Myth	Reality
We want it “soundproof”.	There is no such thing as “soundproof construction”. Total inaudibility is rarely the right target, or the most cost-effective one. For most law offices, speech unintelligibility is the appropriate and achievable standard.
Finishes will take care of it.	Carpet, upholstery, and interior finishes affect how sound behaves within a room, not whether speech travels between rooms. Isolation and background noise control do that work.
We can address it after move-in.	Some fixes are straightforward post-occupancy. Most are not. Structural corrections after furniture is in and attorneys are working are significantly more disruptive and expensive than getting it right in design.

A THREE-LAYER FRAMEWORK FOR SPEECH PRIVACY

Speech privacy is not a single-variable problem. It's the product of three interacting layers, and their sequence and balance matter as much as the layers themselves.

Layer 1: Controlled Background Noise

Background noise is the foundation. A consistent baseline supports everything else in the assembly. The primary noise source in most law offices is the HVAC system, but HVAC is inherently variable. During business hours it may produce a perfectly adequate background level. After hours, when the system cycles down, background noise levels can drop to NC 20 or below. At that threshold, two attorneys working late in adjacent offices will hear each other regardless of wall construction. For firms with a global practice, where 10 to 20 percent of staff routinely work outside normal building hours, that's not an edge case.

Layer 2: Sound Isolation

The construction assembly is where speech privacy is established. Our default recommendation for private offices has shifted from two-layer to three-layer wall construction, driven by rising expectations across the industry. Some recurring clients have standardized on four layers without discussion. The principles are consistent: Introduce mass, add insulation in the wall cavity, and seal every transition, penetration, and glass interface. Those details are where sound isolation is either maintained or lost.

Layer 3: Interior Finishes

Finishes play a supporting but limited role. Carpet, acoustic ceiling tile, and sound absorbing finishes affect how sound behaves within a room, particularly reverberation and intelligibility for occupants inside. They contribute less to transmission between rooms, which is why we help clients understand where finishes add value and where other layers need to do the heavier lifting.

RENOVATION REALITY AND COST TIMING

Ground-up law office construction is rare. In our practice, the overwhelming majority of projects are relocations or renovations: firms moving into existing buildings, reusing existing partitions, and inheriting base-building systems that were specified by others and vary widely in what they can deliver.

Existing buildings present a different set of starting conditions than new construction. Ceiling heights vary. Mechanical systems are already in place. Base-building elements like mullions and HVAC configurations differ significantly by market and building age. Part of what we do early in any project is understand what those conditions mean for acoustic performance, so the design team can make informed decisions rather than discover surprises later.

Cost timing is one of the most important variables we help teams manage. A hundred thousand dollars spent on acoustic recommendations during schematic design buys a fundamentally different outcome than the same amount spent during construction documents. Earlier decisions shape the entire assembly; later decisions work around it.

THE THREE-LAYER PRIVACY MODEL



LAYER 1 - CONTROLLED BACKGROUND NOISE

The foundation. A consistent background noise floor, through HVAC and sound masking, determines how the other layers perform.



LAYER 2 - SOUND ISOLATION

The structure. Full-height walls, mass, and sealed transitions at every penetration and interface form the core of the isolation assembly.



LAYER 3 - INTERIOR FINISHES

The finish. Sound absorbing surfaces support intelligibility within a room; the other two layers address transmission between rooms.

No single layer is sufficient on its own.
Performance depends on a balanced approach to all three.

Once attorneys have moved in and furniture is installed, the options for structural correction narrow considerably. Some post-move-in fixes, such as mullion treatments, or additional sound absorbing treatment are accessible; others, such as adding mass to a wall or extending a partition to structure, are more involved. Getting the right decisions made early is almost always the more efficient path. One of the most valuable things we can do before any design begins is to measure what a firm is already used to. The offices they love and the offices they don't tell us more about their acoustic priorities than any specification we could hand them. That benchmarking exercise helps us design spaces that meet expectations from day one, rather than designing to them after the fact.

Renovation Reality Check

Before committing to a space or signing off on a fit-out scope, we ask these questions:

- At what stage of design will acoustic consulting be introduced, and is there still opportunity to shape the assembly?
- Has acoustic performance been scoped as a line item, or is there an assumption it will be covered within existing budgets?
- What are the acoustic expectations from the firm's current space, and how does the new space compare?
- What is the plan for existing partitions and base-building elements, and have their acoustic characteristics been evaluated?
- What does the floor plan call for in terms of door types, and what are the acoustic implications of that approach?
- What is the occupancy timeline, and is there room to validate acoustic performance before the firm moves in?



OPERATIONAL AND REPUTATIONAL IMPACT

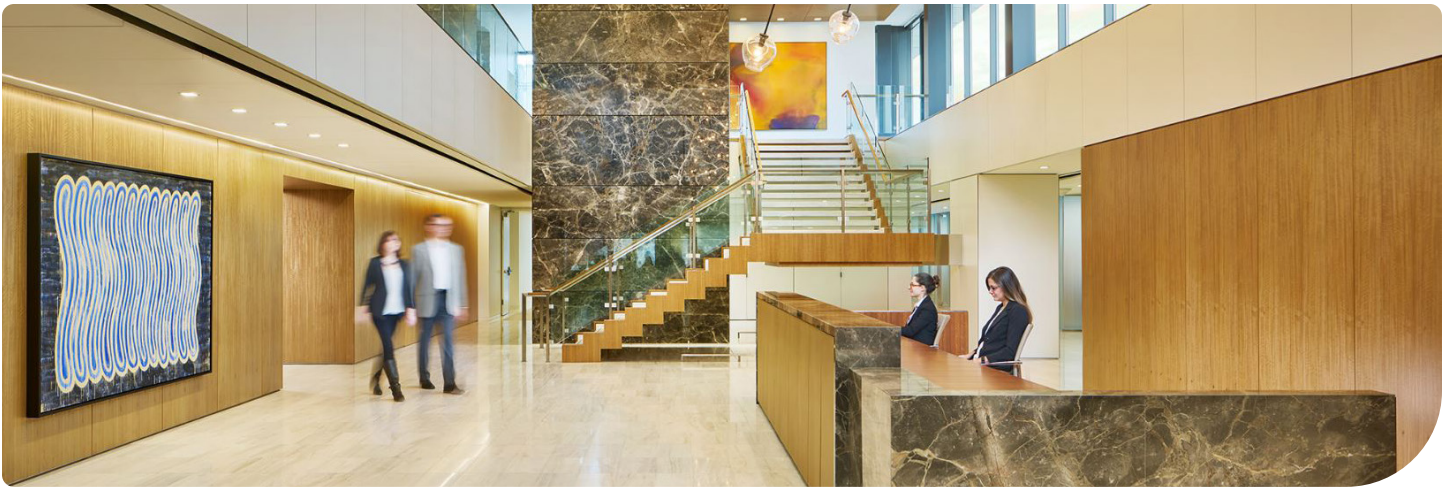
The consequences of inadequate speech privacy rarely arrive with a formal complaint or an obvious incident. More often they're quieter: a client who felt uncertain about the space and didn't return, an attorney who raised a concern and wondered whether it would be addressed, a visiting client whose perception of the environment shaped their perception of the firm. The calculation is simple: If I can hear what's going on next door, I can only assume they can hear me.

That perception gap carries real weight. Not because it necessarily indicates a formal breach, but because trust in legal practice is built on the confidence that conversations stay where they belong. The built environment is now a meaningful variable in whether that confidence holds.

The impact is not uniform across a firm's population. For neurodivergent employees and clients, inconsistent acoustic conditions can significantly amplify distraction and reduce the ability to sustain focus, making what registers as minor background noise for one person a genuine barrier for another. At the same time, complete silence is not the answer. Some people require a degree of ambient sound to focus effectively.

These differences are not edge cases; they're inherent to any workplace. A well-designed acoustic environment accounts for that range, giving occupants a predictable, manageable baseline.

Acoustic performance is a signal. Close the door of an inexpensive car and it sounds tinny. Close the door of a well-engineered luxury car and the difference is heard and felt. The same principle applies to a well-designed office space. A door that seals properly, a room that feels contained: These details register. They shape how attorneys feel about their workplace and how clients feel about their counsel.



THE ROLE OF INTEGRATED ACOUSTIC EXPERTISE

The projects that achieve the best acoustic outcomes are those where acoustic expertise is part of the conversation from the start, embedded alongside the architect, structural engineer, MEP, lighting designer, and AV integrator, rather than being introduced after key decisions have been made.

Because we are independent of any specific product or system, we can evaluate the full assembly objectively. When budget pressure leads to VE conversations, we help the design team understand the acoustic implications of each decision before it's made. We know what can be phased or deferred. Finishes can often wait. Wall construction is harder to revisit once the project is built out, which is why those conversations are most valuable in early phases. One of the tools we bring to this process is direct experience simulation. In our New York office's acoustical simulation booth, we can place a client in an acoustically controlled setting, introduce the background noise levels of the space being designed, and let them hear the difference between a two-layer wall, a three-layer wall, and a four-layer wall in real time, with real dollar values attached to each. That conversation, heard rather than described, changes how clients make decisions.

We also bring deep experience to projects where acoustic performance needs to be evaluated or improved after occupancy. Whether a complaint has surfaced, a space has changed in use, or a design decision didn't perform as expected, troubleshooting requires understanding the whole system, not just the component that's most visible. That's where independent, systems-level expertise makes the most difference. Designing for speech privacy means designing for the full range of people in the space: the attorney who is acutely sensitive to sound, the neurodivergent client in a conference room, the partner working at midnight when the HVAC has been off for hours, and the associate who needs a degree of ambient noise to think. A space that performs for all of them is a space that protects what matters.

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